

BUDGET AND PERFORMANCE PANEL

Strategic Risk Management

3 December 2025

Report of Chief Executive

PURPOSE OF REPORT

To provide the Committee with an update on the authority's progress in updating the Strategic Risk Register.

This report is public, with appendix B being exempt by virtue of paragraph 3 of Schedule 12A the Local Government Act 1972.

RECOMMENDATIONS

- (1) The Budget and Performance Panel note the Strategic Risk Register, as shown as appendix A (public report) and appendix B (restricted report).

1 Report

- 1.0 Quarterly Strategic Risk Report as updated by Leadership Team to be seen by Budget and Performance Panel Committee to be noted.
- 1.1 There are currently 25 Strategic Risks open on the register.
- 1.2 The attached appendices show the changes to the council's Strategic Risk Register made during the reporting period 17th July to 5th November 2025. Changes are highlighted using red text. A summary of the main changes is as follows:
- Risk reviews have been run against 9 Strategic Risks.
 - Action plan due dates have been updated for risks SR04, SR05, SR07, SR08, SR15 and SR20.
 - Action plan descriptions have been updated or added for risks SR04, SR07, SR08 and SR15.
 - Control measure details have been updated or added for risks SR03, SR04, SR15, SR21 and SR28.
 - The residual and target risks scores for SR29 have been increased. Further risk categories have also been added for this risk. It is the only strategic risk that sits above our risk appetite.

- 1.3 The recent changes from a 4x4 to a 5x5 matrix have resulted in there being no red (high) risks, with 7 amber risks across the restricted and unrestricted risk registers.

CONCLUSION OF IMPACT ASSESSMENT (including Health & Safety, Equality & Diversity, Human Rights, Community Safety, Sustainability and Rural Proofing):	
No direct impact arising from this report, which provides an updated copy of the authority's Strategic Risk Register.	
LEGAL IMPLICATIONS	
No direct legal implications arising from this report.	
FINANCIAL IMPLICATIONS	
No direct financial implications arising from this report.	
OTHER RESOURCE IMPLICATIONS, such as Human Resources, Information Services, Property, Open Spaces	
No direct resource implications arising from this report.	
SECTION 151 OFFICER'S COMMENTS	
The Section 151 Officer has contributed to this report in his role as Chief Officer Resources, including responsibility for Internal Audit.	
MONITORING OFFICER'S COMMENTS	
The Monitoring Officer has been consulted and has no comments.	
BACKGROUND PAPERS	Contact Officer: Claire Dubelbeis, Projects and Performance Manager Telephone: 01524 582505 Email: CDubelbeis@lancaster.gov.uk Ref: N/A
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